Foreword

In February 2019, GuideStar and Foundation Center joined forces to form a new organization, Candid. Candid's mission is to get people the information they need to do good. You can learn more at candid.org.

GuideStar's database, website, and tools are now services of Candid. Visitors still access information on more than 2.8 million U.S. nonprofit organizations at guidestar.org. They still use free and fee-based products to get the nonprofit data they need. And they can use this new edition of the GuideStar Nonprofit Compensation Report to benchmark and research nonprofit executive compensation.

The 2019 GuideStar Nonprofit Compensation Report reviews key employee compensation at more than 113,000 nonprofit organizations. It relies exclusively upon data derived from the GuideStar database of digitized IRS Form 990 and 990-EZ information.

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All Organizations Compensation National by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentil
50 thousand or less							
CEO/Executive Director	18,873	\$45,919	\$20,370	\$29,008	\$42,000	\$57,341	\$75,000
Top Administrative Position	540	\$34,732	\$18,000	\$23,086	\$31,454	\$42,530	\$54,544
Top Business Position	105	\$55,080	\$19,894	\$29,345	\$47,791	\$70,844	\$101,051
Top Development Position	41	\$37,250	\$17,955	\$22,800	\$30,000	\$44,185	\$61,550
Top Education Position	52	\$51,149	\$25,034	\$31,900	\$45,999	\$67,000	\$79,964
Top Facilities Position	23	\$27,927	\$16,294	\$18,333	\$24,200	\$35,500	\$41,728
Top Finance Position	799	\$35,591	\$16,992	\$20,408	\$29,000	\$42,375	\$62,040
Top Legal Position	10	\$56,754		\$33,065	\$41,033	\$84,337	
Top Marketing Position	12	\$28,438		\$20,886	\$26,259	\$34,438	
Top Operations Position	198	\$38,019	\$19,181	\$25,213	\$36,033	\$44,399	\$55,885
Top PR/Communications Position	10	\$29,520		\$18,837	\$22,381	\$32,553	
Top Program Position	427	\$37,335	\$20,314	\$25,926	\$34,211	\$45,914	\$57,600
Top Technology Position	8	\$39,334			\$32,285		
tween \$250 thousand and \$50 CEO/Executive Director	JU TNOUSANG 15,081	\$68,665	400.000		\$62,400		
	,	Φ00,000	\$33,000	\$46,583	Ψ02,400	\$82,750	\$109,923
Top Administrative Position	517	\$46,177	\$33,000 \$21,498	\$46,583 \$29,500	\$41,555	\$82,750 \$55,980	
Top Administrative Position Top Business Position							\$70,894
•	517	\$46,177	\$21,498	\$29,500	\$41,555	\$55,980	\$70,894 \$154,215
Top Business Position	517 207	\$46,177 \$93,076	\$21,498 \$36,159	\$29,500 \$60,455	\$41,555 \$85,768	\$55,980 \$120,040	\$70,894 \$154,215 \$100,377
Top Business Position Top Development Position	517 207 43	\$46,177 \$93,076 \$49,345	\$21,498 \$36,159 \$22,717	\$29,500 \$60,455 \$29,998	\$41,555 \$85,768 \$38,209	\$55,980 \$120,040 \$56,806	\$70,894 \$154,215 \$100,377
Top Business Position Top Development Position Top Education Position	517 207 43 83	\$46,177 \$93,076 \$49,345 \$78,187	\$21,498 \$36,159 \$22,717	\$29,500 \$60,455 \$29,998 \$40,971	\$41,555 \$85,768 \$38,209 \$71,939	\$55,980 \$120,040 \$56,806 \$103,348	\$70,894 \$154,215 \$100,377 \$133,817
Top Business Position Top Development Position Top Education Position Top Facilities Position	517 207 43 83 16	\$46,177 \$93,076 \$49,345 \$78,187 \$39,235	\$21,498 \$36,159 \$22,717 \$27,554	\$29,500 \$60,455 \$29,998 \$40,971 \$29,677	\$41,555 \$85,768 \$38,209 \$71,939 \$38,020	\$55,980 \$120,040 \$56,806 \$103,348 \$44,563	\$70,894 \$154,215 \$100,377 \$133,817 \$92,532
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position	517 207 43 83 16 792	\$46,177 \$93,076 \$49,345 \$78,187 \$39,235 \$50,912	\$21,498 \$36,159 \$22,717 \$27,554 \$19,771	\$29,500 \$60,455 \$29,998 \$40,971 \$29,677 \$27,715	\$41,555 \$85,768 \$38,209 \$71,939 \$38,020 \$43,472	\$55,980 \$120,040 \$56,806 \$103,348 \$44,563 \$61,656	\$70,894 \$154,215 \$100,377 \$133,817 \$92,532
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position	517 207 43 83 16 792 22	\$46,177 \$93,076 \$49,345 \$78,187 \$39,235 \$50,912 \$88,496	\$21,498 \$36,159 \$22,717 \$27,554 \$19,771	\$29,500 \$60,455 \$29,998 \$40,971 \$29,677 \$27,715 \$46,719	\$41,555 \$85,768 \$38,209 \$71,939 \$38,020 \$43,472 \$72,292	\$55,980 \$120,040 \$56,806 \$103,348 \$44,563 \$61,656 \$125,195	\$70,894 \$154,215 \$100,377 \$133,817 \$92,532 \$162,701
Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Marketing Position	517 207 43 83 16 792 22	\$46,177 \$93,076 \$49,345 \$78,187 \$39,235 \$50,912 \$88,496 \$53,977	\$21,498 \$36,159 \$22,717 \$27,554 \$19,771 \$36,400	\$29,500 \$60,455 \$29,998 \$40,971 \$29,677 \$27,715 \$46,719 \$36,726	\$41,555 \$85,768 \$38,209 \$71,939 \$38,020 \$43,472 \$72,292 \$45,057	\$55,980 \$120,040 \$56,806 \$103,348 \$44,563 \$61,656 \$125,195 \$62,546	\$109,923 \$70,894 \$154,215 \$100,377 \$133,817 \$92,532 \$162,701 \$95,189



All Organizations Compensation National by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
\$250 thousand or less								
CEO/Executive Director								
	F	10,395	\$44,141	\$20,667	\$29,159	\$41,038	\$54,878	\$70,417
	М	7,452	\$48,575	\$20,189	\$29,082	\$43,361	\$61,406	\$82,241
	U	1,026	\$44,648	\$19,500	\$27,000	\$40,894	\$56,710	\$72,000
Top Administrative Position								
	F	347	\$33,749	\$17,880	\$22,803	\$31,354	\$40,971	\$53,129
	М	152	\$37,224	\$18,232	\$23,411	\$32,635	\$46,106	\$57,633
	U	41	\$33,814	\$18,520	\$26,000	\$31,300	\$45,166	\$48,433
Top Business Position								
	F	25	\$33,881	\$17,957	\$27,366	\$31,305	\$40,912	\$49,336
	М	77	\$61,510	\$21,364	\$32,000	\$55,744	\$80,430	\$104,741
Top Development Position								
	F	26	\$31,608	\$16,750	\$22,613	\$27,084	\$38,074	\$54,263
	М	12	\$50,683		\$23,686	\$38,720	\$67,300	
Top Education Position								
	F	27	\$42,652	\$23,000	\$30,800	\$35,403	\$47,069	\$72,660
	М	20	\$67,061	\$43,949	\$49,503	\$66,097	\$74,322	\$106,730
	U	5	\$33,389			\$31,002		
Top Facilities Position								
	М	19	\$29,856		\$19,620	\$24,700	\$38,000	
Top Finance Position					•	•		
	F	467	\$34,931	\$17,466	\$20,877	\$28,910	\$42,000	\$59,728
	М	281	\$36,723	\$16,512	\$19,500	\$28,880	\$43,000	\$66,733
	U	51	\$35,392	\$16,922	\$21,258	\$30,687	\$41,280	\$55,000



501(c)(3) Organizations Compensation National by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Animal-Related							
\$500 thousand or less							
CEO/Executive Director	549	\$42,887	\$19,499	\$26,858	\$39,000	\$52,500	\$70,000
Top Administrative Position	6	\$25,233			\$24,889		
Top Finance Position	33	\$31,474	\$15,779	\$20,800	\$27,170	\$40,272	\$48,609
Top Operations Position	15	\$41,354		\$34,268	\$40,000	\$51,250	
Top Program Position	7	\$35,786			\$33,955		
Between \$500 thousand and \$1 million							
CEO/Executive Director	322	\$63,111	\$33,356	\$46,575	\$60,000	\$75,152	\$94,692
Top Administrative Position	7	\$48,396			\$44,800		
Top Finance Position	23	\$54,914	\$23,733	\$31,789	\$54,312	\$71,950	\$86,188
Top Operations Position	11	\$40,660		\$34,500	\$38,988	\$48,734	
Between \$1 million and \$5 million							
CEO/Executive Director	483	\$97,598	\$50,000	\$68,307	\$90,104	\$118,432	\$154,634
Top Administrative Position	14	\$74,374		\$40,116	\$71,732	\$100,762	
Top Development Position	5	\$99,380			\$101,557		
Top Finance Position	46	\$67,459	\$28,367	\$43,102	\$65,580	\$93,205	\$104,520
Top Operations Position	15	\$96,051		\$73,358	\$108,229	\$116,839	
Greater than \$5 million							
CEO/Executive Director	201	\$263,141	\$120,215	\$156,672	\$215,353	\$311,722	\$428,251
Top Administrative Position	17	\$149,622		\$119,237	\$147,428	\$174,644	
Top Business Position	5	\$176,202			\$137,651		
Top Development Position	60	\$167,557	\$106,568	\$119,563	\$146,742	\$185,344	\$249,285
Top Facilities Position	5	\$182,765			\$163,529		
Top Finance Position	124	\$153,736	\$87,298	\$108,729	\$137,283	\$183,383	\$225,295
Top Human Resources Position	28	\$155,971	\$116,071	\$125,538	\$142,610	\$151,908	\$210,553
Top Legal Position	7	\$242,033			\$207,239		
Top Marketing Position	21	\$176,353	\$108,862	\$125,966	\$162,513	\$231,656	\$247,136



501(c)(3) Organizations Compensation National by NTEE Major Group, Budget Size, and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Animal-Related								
\$500 thousand or less								
CEO/Executive Director								
	F	428	\$41,376	\$19,064	\$25,949	\$37,591	\$51,093	\$65,492
	М	101	\$50,122	\$22,000	\$30,744	\$44,948	\$63,600	\$83,600
	U	20	\$38,696	\$21,017	\$27,110	\$37,571	\$42,573	\$58,005
Top Administrative Position								
	F	6	\$25,233			\$24,889		
Top Finance Position								
	F	24	\$29,659	\$15,822	\$20,084	\$25,954	\$39,363	\$47,604
	М	8	\$37,725			\$35,972		
Top Operations Position								
	F	10	\$39,199		\$32,901	\$37,885	\$43,004	
Top Program Position								
	F	5	\$35,910			\$33,955		
Between \$500 thousand and \$	31 million							
CEO/Executive Director								
	F	238	\$61,682	\$31,412	\$46,519	\$59,846	\$73,290	\$92,136
	М	72	\$67,526	\$39,103	\$48,169	\$61,872	\$83,933	\$96,459
	U	12	\$64,966		\$53,692	\$60,879	\$78,803	
Top Administrative Position								
	F	5	\$37,564			\$36,000		
Top Finance Position								
	F	13	\$58,304		\$40,000	\$59,000	\$68,900	
	М	9	\$49,175			\$45,320		
Top Operations Position								
	F	9	\$41,779			\$40,100		
	·	-	. , -			,		



501(c)(3) Organizations Compensation National by NTEE Centile Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
nimal-Related: Alliances & Advo	cacy						
\$250 thousand or less							
CEO/Executive Director	10	\$46,286		\$23,074	\$52,000	\$60,393	
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	7	\$50,756			\$40,000		
Between \$1 million and \$2.5 million							
CEO/Executive Director	7	\$67,632			\$71,890		
nimal-Related: Animal Protectio	n & Welfare						
\$250 thousand or less							
· · · · · · · · · · · · · · · · · · ·							
CEO/Executive Director	190	\$33,483	\$16,679	\$21,564	\$29,908	\$41,247	\$51,492
,	190 13	\$33,483 \$27,321	\$16,679	\$21,564 \$18,423	\$29,908 \$21,600	\$41,247 \$27,500	\$51,492
CEO/Executive Director			\$16,679				\$51,492
CEO/Executive Director Top Finance Position			\$16,679 \$26,669				\$51,492 \$65,173
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand	13	\$27,321		\$18,423	\$21,600	\$27,500	
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director	13	\$27,321 \$45,141		\$18,423 \$34,800	\$21,600 \$41,600	\$27,500 \$52,135	
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position	13 169 15	\$27,321 \$45,141 \$36,228		\$18,423 \$34,800 \$27,235	\$21,600 \$41,600 \$34,944	\$27,500 \$52,135 \$40,621	
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position	13 169 15	\$27,321 \$45,141 \$36,228		\$18,423 \$34,800 \$27,235	\$21,600 \$41,600 \$34,944	\$27,500 \$52,135 \$40,621	
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position Between \$500 thousand and \$1 million	13 169 15 12	\$27,321 \$45,141 \$36,228 \$40,062	\$26,669	\$18,423 \$34,800 \$27,235 \$35,634	\$21,600 \$41,600 \$34,944 \$39,067	\$27,500 \$52,135 \$40,621 \$45,504	\$65,173
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position Between \$500 thousand and \$1 million CEO/Executive Director	13 169 15 12	\$27,321 \$45,141 \$36,228 \$40,062 \$59,776	\$26,669	\$18,423 \$34,800 \$27,235 \$35,634	\$21,600 \$41,600 \$34,944 \$39,067 \$57,969	\$27,500 \$52,135 \$40,621 \$45,504	\$65,173
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position	13 169 15 12 226 6	\$27,321 \$45,141 \$36,228 \$40,062 \$59,776 \$47,410	\$26,669	\$18,423 \$34,800 \$27,235 \$35,634 \$43,924	\$21,600 \$41,600 \$34,944 \$39,067 \$57,969 \$40,400	\$27,500 \$52,135 \$40,621 \$45,504 \$71,861	\$65,173
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position	13 169 15 12 226 6 19	\$27,321 \$45,141 \$36,228 \$40,062 \$59,776 \$47,410 \$55,906	\$26,669	\$18,423 \$34,800 \$27,235 \$35,634 \$43,924	\$21,600 \$41,600 \$34,944 \$39,067 \$57,969 \$40,400 \$59,000	\$27,500 \$52,135 \$40,621 \$45,504 \$71,861	\$65,173
CEO/Executive Director Top Finance Position Between \$250 thousand and \$500 thousand CEO/Executive Director Top Finance Position Top Operations Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position Top Operations Position	13 169 15 12 226 6 19	\$27,321 \$45,141 \$36,228 \$40,062 \$59,776 \$47,410 \$55,906	\$26,669	\$18,423 \$34,800 \$27,235 \$35,634 \$43,924	\$21,600 \$41,600 \$34,944 \$39,067 \$57,969 \$40,400 \$59,000	\$27,500 \$52,135 \$40,621 \$45,504 \$71,861	\$65,173



Other Subsections Compensation National by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentil
01(c)(01)—Government Instrum	nentality						
\$500 thousand or less							
CEO/Executive Director	8	\$66,447			\$61,318		
Between \$1 million and \$5 million							
CEO/Executive Director	9	\$136,907			\$115,899		
O1(c)(O2)—Title Holding Corpor	ation						
\$500 thousand or less							
					\$51,332		
CEO/Executive Director O1(c)(04)—Civic Leagues, Social	9 l Welfare Orga	\$47,491 anizations	s, and Local Ass	sociations of E		S	
CEO/Executive Director O1(c)(04)—Civic Leagues, Social \$500 thousand or less		· 	s, and Local Ass	sociations of E		S	
01(c)(04)—Civic Leagues, Socia		· 	s, and Local Ass \$24,035	sociations of E		S \$90,635	\$121,968
01(c)(04)—Civic Leagues, Social	l Welfare Orga	anizations			mployee		
01(c)(04)—Civic Leagues, Social \$500 thousand or less CEO/Executive Director	l Welfare Orga	anizations	\$24,035	\$39,660	mployee:	\$90,635	
\$500 thousand or less CEO/Executive Director Top Administrative Position	l Welfare Orga 534 28	\$68,393 \$46,268	\$24,035	\$39,660	mployee: \$60,427 \$44,740	\$90,635	\$67,053
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position	l Welfare Orga 534 28 5	\$68,393 \$46,268 \$44,786	\$24,035 \$30,774	\$39,660 \$34,725	\$60,427 \$44,740 \$45,504	\$90,635 \$55,899	\$67,053
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position Top Finance Position	l Welfare Orga 534 28 5	\$68,393 \$46,268 \$44,786	\$24,035 \$30,774	\$39,660 \$34,725	\$60,427 \$44,740 \$45,504	\$90,635 \$55,899	\$67,053 \$77,240
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position Top Finance Position Between \$500 thousand and \$1 million	l Welfare Orga 534 28 5 42	\$68,393 \$46,268 \$44,786 \$42,898	\$24,035 \$30,774 \$16,755	\$39,660 \$34,725 \$19,275	\$60,427 \$44,740 \$45,504 \$38,353	\$90,635 \$55,899 \$56,118	\$67,053 \$77,240
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director	1 Welfare Orga 534 28 5 42	\$68,393 \$46,268 \$44,786 \$42,898 \$116,505	\$24,035 \$30,774 \$16,755	\$39,660 \$34,725 \$19,275 \$70,949	\$60,427 \$44,740 \$45,504 \$38,353 \$102,142	\$90,635 \$55,899 \$56,118 \$148,153	\$67,053 \$77,240
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position	1 Welfare Orga 534 28 5 42 268 16	\$68,393 \$46,268 \$44,786 \$42,898 \$116,505 \$52,773	\$24,035 \$30,774 \$16,755	\$39,660 \$34,725 \$19,275 \$70,949 \$35,595	\$60,427 \$44,740 \$45,504 \$38,353 \$102,142 \$51,209	\$90,635 \$55,899 \$56,118 \$148,153 \$71,681	\$67,053 \$77,240
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Facilities Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position	1 Welfare Orga 534 28 5 42 268 16 17	\$68,393 \$46,268 \$44,786 \$42,898 \$116,505 \$52,773 \$61,630	\$24,035 \$30,774 \$16,755	\$39,660 \$34,725 \$19,275 \$70,949 \$35,595	\$60,427 \$44,740 \$45,504 \$38,353 \$102,142 \$51,209 \$52,467	\$90,635 \$55,899 \$56,118 \$148,153 \$71,681	\$121,968 \$67,053 \$77,240 \$201,978



Other Subsections Compensation National by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
501(c)(01)—Government	Instrume	ntality						
\$500 thousand or less								
CEO/Executive Director								
	F	6	\$69,622			\$69,910		
Between \$1 million and \$5 millio	n							
CEO/Executive Director								
	М	7	\$139,665			\$115,899		
501(c)(02)—Title Holding	Corporat	tion						
\$500 thousand or less								
CEO/Executive Director								
	М	5	\$59,496			\$54,027		
501(c)(04)—Civic League	s, Social V	Welfare (Organizati	ons, and Local	Associations of	Employee	es	
\$500 thousand or less								
CEO/Executive Director								
	F	241	\$60,841	\$24,568	\$39,172	\$53,040	\$76,500	\$105,575
	M 	271	\$74,270	\$23,870	\$40,211	\$63,929	\$99,572	\$140,000
To Albert to the Booties	U	22	\$78,735	\$40,856	\$49,597	\$68,728	\$103,584	\$129,593
Top Administrative Position	_		***		*/	***	4.0.0.	
	F	17	\$46,086		\$40,000	\$44,824	\$48,814	
Ton Facilities Besition	M	9	\$45,800			\$35,100		
Top Facilities Position								
	М	5	\$44,786			\$45,504		



All Organizations State by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
abama							
\$250 thousand or less							
CEO/Executive Director	307	\$43,192	\$19,940	\$26,497	\$39,366	\$54,091	\$70,376
Top Administrative Position	12	\$31,716		\$26,750	\$31,200	\$33,446	
Top Finance Position	10	\$35,844		\$27,730	\$30,056	\$41,347	
Top Operations Position	5	\$36,568			\$42,000		
Top Program Position	5	\$38,209			\$34,560		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	211	\$65,060	\$32,006	\$43,799	\$57,955	\$75,488	\$110,000
Top Finance Position	10	\$52,056		\$30,242	\$44,658	\$75,866	
Top Program Position	5	\$44,377			\$32,607		
Between \$500 thousand and \$1 million							
CEO/Executive Director	162	\$85,985	\$41,591	\$57,500	\$78,963	\$102,851	\$138,611
Top Administrative Position	6	\$60,348			\$57,391		
Top Business Position	11	\$110,834		\$89,886	\$106,379	\$143,171	
Top Finance Position	12	\$66,125		\$40,704	\$68,729	\$84,346	
Between \$1 million and \$2.5 million							
CEO/Executive Director	204	\$106,650	\$50,341	\$70,236	\$88,825	\$126,440	\$178,866
Top Administrative Position	18	\$87,684		\$56,642	\$83,691	\$121,253	
Top Business Position	9	\$119,672			\$113,060		
Top Finance Position	18	\$65,128		\$47,114	\$54,454	\$76,789	
Top Operations Position	8	\$74,721			\$68,775		
Between \$2.5 million and \$5 million							
CEO/Executive Director	90	\$151,358	\$82,109	\$93,573	\$128,058	\$182,797	\$229,229
Top Finance Position	23	\$98,590	\$40,285	\$62,351	\$74,081	\$109,232	\$201,434
Top Operations Position	11	\$76,609		\$63,849	\$71,803	\$103,189	
Between \$5 million and \$10 million		•				·	
CEO/Executive Director	70	\$160,772	\$94,582	\$107,647	\$142,914	\$190,482	\$272,782



All Organizations Compensation State by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama								
\$500 thousand or less								
CEO/Executive Director								
	F	264	\$49,032	\$22,209	\$31,360	\$44,554	\$60,590	\$78,877
	М	223	\$57,134	\$22,638	\$34,456	\$50,352	\$68,325	\$98,046
	U	31	\$42,017	\$18,750	\$22,668	\$40,787	\$56,609	\$69,225
Top Administrative Position								
	F	8	\$32,108			\$31,665		
	М	6	\$36,489			\$30,200		
Top Finance Position								
	F	10	\$37,134		\$26,945	\$36,024	\$46,545	
	М	9	\$53,318			\$41,800		
Top Program Position								
	F	5	\$31,598			\$30,581		
Between \$500 thousand and \$	1 million							
CEO/Executive Director								
	F	70	\$75,391	\$39,715	\$53,144	\$72,067	\$90,780	\$115,527
	М	82	\$95,835	\$44,759	\$60,516	\$95,031	\$119,922	\$157,570
	U	10	\$79,373		\$54,204	\$60,221	\$87,073	
Top Business Position								
	М	9	\$103,601			\$97,000		
Top Finance Position								
•	F	5	\$54,418			\$59,999		
	M	6	\$74,740			\$81,645		



501(c)(3) Organizations Compensation State by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Animal-Related							
\$500 thousand or less							
CEO/Executive Director	11	\$35,621		\$25,266	\$30,000	\$38,759	
Between \$500 thousand and \$1 million							
CEO/Executive Director	6	\$62,483			\$64,265		
Arts, Culture, and Humanities							
\$500 thousand or less							
CEO/Executive Director	28	\$48,062	\$26,224	\$31,630	\$44,359	\$58,982	\$74,402
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$86,977			\$80,000		
Between \$1 million and \$5 million							
CEO/Executive Director	11	\$134,989		\$86,590	\$154,573	\$170,112	
Civil Rights, Social Action, Advocacy							
\$500 thousand or less							
CEO/Executive Director	9	\$51,010			\$51,471		
Community Improvement, Capacity Building							
\$500 thousand or less							
CEO/Executive Director	14	\$62,724		\$44,899	\$55,540	\$79,488	
Between \$500 thousand and \$1 million							
CEO/Executive Director	7	\$105,091			\$97,018		
Crime, Legal-Related							
\$500 thousand or less							
CEO/Executive Director	22	\$59,081	\$25,776	\$46,103	\$60,980	\$70,399	\$83,583



501(c)(3) Organizations Compensation State by NTEE Decile Group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Animal-Related: Animal Protection & Welfare							
CEO/Executive Director	14	\$45,439		\$27,121	\$33,346	\$65,873	
Arts, Culture, and Humanities: Arts & Culture							
CEO/Executive Director	6	\$60,375			\$57,190		
Arts, Culture, and Humanities: Historical Organiza	tions						
CEO/Executive Director	5	\$86,293			\$80,005		
Arts, Culture, and Humanities: Museums							
CEO/Executive Director	12	\$75,726		\$35,695	\$54,118	\$109,776	
Arts, Culture, and Humanities: Performing Arts							
CEO/Executive Director	10	\$65,022		\$33,370	\$54,329	\$82,135	
Arts, Culture, and Humanities: Service and Other							
CEO/Executive Director	5	\$128,013			\$95,884		
Civil Rights, Social Action, Advocacy: Civil Rights							
CEO/Executive Director	5	\$78,063			\$90,000		
Community Improvement, Capacity Building: Com	munity & I	Neighborhoo	d Development				
CEO/Executive Director	13	\$80,889		\$50,000	\$80,000	\$96,055	
Community Improvement, Capacity Building: Econ	omic Deve	elopment					
CEO/Executive Director	8	\$111,727			\$121,197		



Other Subsections Compensation State by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
501(c)(04)—Civic Leagues, Social Welfare Or	ganizations, an	d Local Asso	ciations of Employe	ees			
\$500 thousand or less							
CEO/Executive Director	5	\$61,681			\$72,000		
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$100,727			\$99,275		
Between \$1 million and \$5 million							
CEO/Executive Director	7	\$138,365			\$102,819		
501(c)(05)—Labor, Agricultural, and Horticul	tural Organizat	ions					
\$500 thousand or less							
CEO/Executive Director	7	\$54,875			\$47,778		
Top Finance Position	5	\$65,983			\$82,904		
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	\$75,107			\$97,371		
Top Business Position	11	\$110,834		\$89,886	\$106,379	\$143,171	
Between \$1 million and \$5 million							
CEO/Executive Director	12	\$158,264		\$98,071	\$138,617	\$198,089	
Top Business Position	6	\$130,119			\$127,917		
501(c)(06)—Business Leagues, Chambers of	Commerce, Re	al Estate Boa	ards, Etc.				
\$500 thousand or less							
CEO/Executive Director	69	\$67,080	\$32,245	\$45,115	\$59,974	\$81,060	\$108,347
Between \$500 thousand and \$1 million							
CEO/Executive Director	24	\$131,267	\$80,999	\$100,396	\$121,550	\$172,683	\$201,265



501(c)(3) Organizations MSA by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Arts, Culture, and Humanities							
\$500 thousand or less							
CEO/Executive Director	6	\$44,246			\$40,365		
Human Services—Multipurpose and Other							
Between \$1 million and \$5 million							
CEO/Executive Director	7	\$96,094			\$97,663		
Akron, OH							
Arts, Culture, and Humanities							
\$500 thousand or less							
CEO/Executive Director	7	\$35,951			\$35,005		
Educational Institutions and Related Activities							
Between \$1 million and \$5 million							
CEO/Executive Director	8	\$116,774			\$123,054		
Greater than \$5 million							
CEO/Executive Director	6	\$283,819			\$265,419		
Human Services—Multipurpose and Other							
\$500 thousand or less							
CEO/Executive Director	16	\$47,635		\$31,599	\$47,405	\$61,216	
Between \$500 thousand and \$1 million							
CEO/Executive Director	7	\$59,815			\$60,000		



501(c)(3) Organizations Compensation MSA by NTEE Decile Group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Religion-Related, Spiritual Development: Christia	anity						
CEO/Executive Director	5	\$33,866			\$28,860		
Akron, OH							
Arts, Culture, and Humanities: Performing Arts							
CEO/Executive Director	6	\$53,831			\$57,916		
Educational Institutions and Related Activities: E	lementary	& Secondary	y Schools				
CEO/Executive Director	9	\$192,323			\$141,442		
Top Finance Position	6	\$98,859			\$86,918		
Housing, Shelter: Housing Development, Constru	ction, & Ma	anagement					
CEO/Executive Director	6	\$112,252			\$121,414		
Human Services—Multipurpose and Other: Cente	ers to Supp	ort the Inde	pendence of Specif	ic Populations			
CEO/Executive Director	7	\$91,723			\$81,761		
Human Services—Multipurpose and Other: Child	ren & Yout	h Services					
CEO/Executive Director	6	\$99,258			\$77,975		
Human Services—Multipurpose and Other: Famil	ly Services						
CEO/Executive Director	6	\$121,658			\$131,682		



Other Subsections Compensation MSA by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Akron, OH							
501(c)(06)—Business Leagues, Chambers	of Commerce, Rea	al Estate Bo	ards, Etc.				
\$500 thousand or less							
CEO/Executive Director	8	\$49,814			\$46,514		
Albany-Schenectady-Troy, NY							
501(c)(04)—Civic Leagues, Social Welfare	Organizations, and	d Local Asso	ciations of Employ	ees			
Between \$1 million and \$5 million							
CEO/Executive Director	5	\$151,043			\$182,747		
501(c)(05)—Labor, Agricultural, and Hortic	cultural Organizati	ions					
\$500 thousand or less							
CEO/Executive Director	5	\$68,652			\$72,387		
Between \$500 thousand and \$1 million							
CEO/Executive Director	6	\$101,978			\$78,766		
Between \$1 million and \$5 million							
Top Business Position	6	\$204,187			\$180,768		
Greater than \$5 million							
CEO/Executive Director	8	\$174,890			\$175,540		
Top Finance Position	6	\$187,188			\$184,449		
501(c)(06)—Business Leagues, Chambers	of Commerce, Rea	al Estate Bo	ards, Etc.				
\$500 thousand or less							
CEO/Executive Director	21	\$94,393	\$45,000	\$73,217	\$99,949	\$117,880	\$122,260



All Organizations Incumbent Compensation Increases National by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentil
50 thousand or less							
CEO/Executive Director	9,751	1.8%	-9.6%	-1.2%	0.7%	6.4%	14.0%
Top Administrative Position	283	1.8%	-7.0%	0.0%	1.1%	5.3%	10.6%
Top Business Position	62	3.4%	-5.0%	0.0%	2.4%	7.4%	15.39
Top Development Position	11	3.7%		-0.4%	4.1%	7.7%	
Top Education Position	22	2.1%	-8.6%	-0.8%	2.1%	4.5%	11.39
Top Facilities Position	8	0.6%			0.0%		
Top Finance Position	378	1.2%	-8.3%	-1.8%	0.0%	5.1%	12.19
Top Marketing Position	5	3.3%			2.4%		
Top Operations Position	76	1.4%	-15.8%	-1.2%	0.2%	7.0%	16.39
Top Program Position	150	2.4%	-10.1%	-0.1%	1.6%	6.8%	14.09
tween \$250 thousand and \$50		2.7%	-5 9%	-0.1%	2.0%	6.8%	13.3
tween \$250 thousand and \$50	00 thousand						
CEO/Executive Director	9,746	2.7%	-5.9%	-0.1%	2.0%	6.8%	13.39
CEO/Executive Director Top Administrative Position	9,746 332	2.3%	-4.9%	0.0%	1.9%	5.9%	11.09
CEO/Executive Director Top Administrative Position Top Business Position	9,746 332 137	2.3% 2.7%		0.0% 0.0%	1.9% 2.0%	5.9% 6.4%	11.09
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position	9,746 332 137 12	2.3% 2.7% 7.8%	-4.9% -2.5%	0.0% 0.0% 0.0%	1.9% 2.0% 3.7%	5.9% 6.4% 18.2%	11.09 10.69
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position	9,746 332 137 12 46	2.3% 2.7% 7.8% 1.9%	-4.9%	0.0% 0.0%	1.9% 2.0% 3.7% 2.1%	5.9% 6.4%	
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position	9,746 332 137 12 46 8	2.3% 2.7% 7.8% 1.9% 5.7%	-4.9% -2.5% -1.5%	0.0% 0.0% 0.0% 0.0%	1.9% 2.0% 3.7% 2.1% 3.1%	5.9% 6.4% 18.2% 4.1%	11.09 10.69 7.59
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position	9,746 332 137 12 46 8 464	2.3% 2.7% 7.8% 1.9% 5.7% 1.3%	-4.9% -2.5%	0.0% 0.0% 0.0% 0.0%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7%	5.9% 6.4% 18.2% 4.1%	11.09 10.69 7.59
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position	9,746 332 137 12 46 8 464	2.3% 2.7% 7.8% 1.9% 5.7% 1.3% 3.4%	-4.9% -2.5% -1.5% -9.0%	0.0% 0.0% 0.0% 0.0% -1.3% -0.2%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7% 3.2%	5.9% 6.4% 18.2% 4.1% 5.0% 5.8%	11.09 10.69 7.59 10.79
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Operations Position	9,746 332 137 12 46 8 464	2.3% 2.7% 7.8% 1.9% 5.7% 1.3% 3.4% 3.0%	-4.9% -2.5% -1.5%	0.0% 0.0% 0.0% 0.0%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7% 3.2% 2.1%	5.9% 6.4% 18.2% 4.1%	11.09 10.69 7.59
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Operations Position Top PR/Communications Position	9,746 332 137 12 46 8 464	2.3% 2.7% 7.8% 1.9% 5.7% 1.3% 3.4% 3.0%	-4.9% -2.5% -1.5% -9.0%	0.0% 0.0% 0.0% 0.0% -1.3% -0.2%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7% 3.2%	5.9% 6.4% 18.2% 4.1% 5.0% 5.8%	11.0 ⁶ 10.6 ⁶ 7.5 ⁷
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Operations Position	9,746 332 137 12 46 8 464 12	2.3% 2.7% 7.8% 1.9% 5.7% 1.3% 3.4% 3.0%	-4.9% -2.5% -1.5% -9.0%	0.0% 0.0% 0.0% 0.0% -1.3% -0.2%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7% 3.2% 2.1%	5.9% 6.4% 18.2% 4.1% 5.0% 5.8%	11.0' 10.6' 7.5' 10.7'
CEO/Executive Director Top Administrative Position Top Business Position Top Development Position Top Education Position Top Facilities Position Top Finance Position Top Legal Position Top Operations Position Top PR/Communications Position	9,746 332 137 12 46 8 464 12 114 6	2.3% 2.7% 7.8% 1.9% 5.7% 1.3% 3.4% 3.0%	-4.9% -2.5% -1.5% -9.0%	0.0% 0.0% 0.0% 0.0% -1.3% -0.2% 0.0%	1.9% 2.0% 3.7% 2.1% 3.1% 0.7% 3.2% 2.1% 0.0%	5.9% 6.4% 18.2% 4.1% 5.0% 5.8% 8.6%	11.0° 10.6° 7.5° 10.7° 15.1°



All Organizations Incumbent Compensation Increases National by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
\$250 thousand or less								
CEO/Executive Director								
	F	5,412	2.2%	-8.3%	-0.4%	1.4%	6.6%	14.0%
	М	3,859	1.2%	-11.4%	-2.2%	0.0%	6.1%	13.8%
	U	480	1.6%	-11.5%	-0.6%	0.6%	6.2%	14.2%
Top Administrative Position								
	F	178	2.4%	-3.9%	0.0%	1.9%	5.8%	10.6%
	М	85	0.4%	-11.3%	-1.4%	0.0%	5.1%	8.8%
	U	20	1.7%	-2.7%	0.0%	1.8%	4.8%	12.2%
Top Business Position								
	F	11	4.0%		0.7%	3.4%	8.3%	
	М	48	3.6%	-4.3%	0.0%	2.4%	6.0%	15.6%
Top Development Position								
	F	6	-1.0%			-0.4%		
Top Education Position								
	F	9	3.0%			4.4%		
	M	10	-0.8%		-1.4%	1.3%	3.0%	
Top Facilities Position								
	М	8	0.6%			0.0%		
Top Finance Position		-						
	F	222	1.6%	-7.6%	-1.6%	0.0%	5.9%	13.1%
	М	135	0.6%	-8.3%	-1.9%	0.0%	3.0%	9.1%
	U	21	0.7%	-8.3%	-1.2%	0.0%	2.9%	8.7%
Top Operations Position								
	F	48	1.1%	-19.0%	-1.7%	0.0%	6.3%	19.4%
	М	27	1.7%	-6.5%	-0.9%	0.8%	7.7%	11.1%
	•••		,	2.2.3	2.2,3	2.0,0		70



501(c)(3) Organizations Incumbent Compensation Increases National by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Animal-Related							
\$500 thousand or less							
CEO/Executive Director	328	2.2%	-9.0%	0.0%	0.6%	7.0%	13.9%
Top Finance Position	14	6.2%		0.0%	6.7%	11.8%	
Top Operations Position	8	8.2%			8.2%		
Top Program Position	5	-0.4%			0.6%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	208	3.6%	-5.0%	0.0%	3.0%	8.4%	13.1%
Top Finance Position	14	1.4%		-1.0%	0.7%	4.8%	
Top Operations Position	9	5.8%			3.4%		
Between \$1 million and \$5 million							
CEO/Executive Director	355	3.5%	-4.9%	0.0%	2.8%	6.9%	14.6%
Top Finance Position	21	2.6%	-10.8%	0.0%	1.7%	8.8%	15.0%
Top Operations Position	9	1.8%			3.6%		
Greater than \$5 million							
CEO/Executive Director	151	3.8%	-4.8%	0.2%	3.9%	8.0%	13.1%
Top Administrative Position	11	7.6%		3.7%	6.1%	8.3%	
Top Development Position	37	3.0%	-2.9%	1.3%	3.4%	5.9%	9.2%
Top Finance Position	86	5.0%	-0.3%	2.0%	4.9%	7.7%	10.9%
Top Human Resources Position	18	3.2%		1.6%	3.6%	5.0%	
Top Marketing Position	12	2.0%		0.9%	2.7%	3.6%	
Top Operations Position	48	5.7%	-2.0%	1.5%	4.8%	9.9%	16.5%
Top PR/Communications Position	9	1.2%			2.9%		
Top Technology Position	7	6.7%			4.1%		



501(c)(3) Organizations Incumbent Compensation Increases National by NTEE Major Group, Budget Size, and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
mal-Related								
\$500 thousand or less								
CEO/Executive Director								
	F	259	2.2%	-8.4%	0.0%	0.0%	7.0%	14.2%
	М	59	2.3%	-10.3%	0.0%	2.1%	5.7%	11.5%
	U	10	3.9%		0.8%	3.6%	7.4%	
Top Finance Position								
	F	9	5.9%			5.2%		
Top Operations Position								
	F	5	8.7%			10.1%		
Between \$500 thousand and \$	1 million							
CEO/Executive Director								
	F	149	3.8%	-5.3%	0.0%	3.3%	9.3%	13.3%
	М	51	2.8%	-2.2%	0.0%	2.0%	6.8%	11.8%
	U	8	5.7%			7.5%		
Top Finance Position								
	F	10	2.5%		-1.0%	0.7%	4.8%	
Top Operations Position								
	F	8	6.1%			5.0%		
Between \$1 million and \$5 mil	lion							
CEO/Executive Director								
	F	230	4.1%	-2.6%	0.2%	3.3%	6.7%	15.0%
	M	115	2.7%	-10.3%	-0.3%	2.3%	7.1%	13.7%
	U	10	-0.1%		-5.2%	-1.2%	6.1%	
Top Finance Position								
	F	12	2.7%		0.0%	2.0%	8.3%	
	М	9	2.5%			0.9%		



501(c)(3) Organizations Incumbent Compensation Increases National by NTEE Centile Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Animal-Related: Alliances & Advoca	су						
\$250 thousand or less							
CEO/Executive Director	7	-0.9%			0.0%		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	5	7.0%			6.7%		
Between \$1 million and \$2.5 million							
CEO/Executive Director	5	1.4%			4.6%		
Animal-Related: Animal Protection 8	& Welfare						
\$250 thousand or less							
CEO/Executive Director	101	0.2%	-13.2%	-2.2%	0.0%	3.5%	11.0%
Top Finance Position	6	3.2%			0.6%		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	109	4.0%	-4.2%	0.0%	4.1%	8.3%	14.7%
Top Finance Position	8	8.5%			9.5%		
Top Operations Position	7	6.0%			6.9%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	142	4.0%	-4.9%	0.0%	3.2%	8.9%	13.2%
Top Finance Position	13	1.3%		-1.3%	0.0%	5.3%	
Top Operations Position	7	6.6%			6.6%		
Between \$1 million and \$2.5 million							
CEO/Executive Director	161	3.8%	-3.4%	0.0%	3.0%	6.7%	15.0%
Between \$2.5 million and \$5 million							
CEO/Executive Director	64	3.5%	-6.8%	-0.1%	2.1%	6.4%	16.9%
Top Operations Position	5	3.2%			3.4%		



Other Subsections Incumbent Compensation Increases National by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
501(c)(01)—Government Instrume	entality						
\$500 thousand or less							
CEO/Executive Director	7	3.1%			1.1%		
Between \$1 million and \$5 million							
CEO/Executive Director	9	6.1%			6.5%		
501(c)(02)—Title Holding Corpora	tion						
\$500 thousand or less							
CEO/Executive Director	6	-1.3%			-1.8%		
501(c)(04)—Civic Leagues, Social	Welfare Orga	nizations	, and Local Ass	sociations of E	mployee	S	
501(c)(04)—Civic Leagues, Social s	Welfare Orga	nizations	, and Local Ass	sociations of E	mployee	8	
\$500 thousand or less CEO/Executive Director	Welfare Orga	nizations	, and Local Ass	-0.1%	mployees	5.4%	11.7%
\$500 thousand or less	_						11.7%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position	334	1.9%		-0.1%	0.9%	5.4%	
\$500 thousand or less CEO/Executive Director Top Administrative Position	334 16	1.9% 3.0%	-7.4%	-0.1% 0.0%	0.9% 1.9%	5.4% 5.2%	
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position	334 16	1.9% 3.0%	-7.4%	-0.1% 0.0%	0.9% 1.9%	5.4% 5.2%	12.3%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million	334 16 23	1.9% 3.0% 4.2%	-7.4% -5.6%	-0.1% 0.0% -0.3%	0.9% 1.9% 4.0%	5.4% 5.2% 8.7%	12.3%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director	334 16 23	1.9% 3.0% 4.2% 3.5%	-7.4% -5.6%	-0.1% 0.0% -0.3%	0.9% 1.9% 4.0%	5.4% 5.2% 8.7%	12.3%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position	334 16 23 185 8	1.9% 3.0% 4.2% 3.5% 5.1%	-7.4% -5.6%	-0.1% 0.0% -0.3% 0.0%	0.9% 1.9% 4.0% 2.3% 3.5%	5.4% 5.2% 8.7% 7.5%	12.3%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position	334 16 23 185 8	1.9% 3.0% 4.2% 3.5% 5.1%	-7.4% -5.6%	-0.1% 0.0% -0.3% 0.0%	0.9% 1.9% 4.0% 2.3% 3.5%	5.4% 5.2% 8.7% 7.5%	12.3% 12.8%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position Between \$1 million and \$5 million	334 16 23 185 8 10	1.9% 3.0% 4.2% 3.5% 5.1% 5.4%	-7.4% -5.6% -4.1%	-0.1% 0.0% -0.3% 0.0%	0.9% 1.9% 4.0% 2.3% 3.5% 1.1%	5.4% 5.2% 8.7% 7.5% 4.8%	12.3% 12.8% 12.7%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position Between \$1 million and \$5 million CEO/Executive Director	334 16 23 185 8 10	1.9% 3.0% 4.2% 3.5% 5.1% 5.4%	-7.4% -5.6% -4.1%	-0.1% 0.0% -0.3% 0.0% 0.2%	0.9% 1.9% 4.0% 2.3% 3.5% 1.1%	5.4% 5.2% 8.7% 7.5% 4.8%	12.3% 12.8% 12.7%
\$500 thousand or less CEO/Executive Director Top Administrative Position Top Finance Position Between \$500 thousand and \$1 million CEO/Executive Director Top Administrative Position Top Finance Position Between \$1 million and \$5 million CEO/Executive Director Top Administrative Position	334 16 23 185 8 10 275 31	1.9% 3.0% 4.2% 3.5% 5.1% 5.4% 3.6% 3.1%	-7.4% -5.6% -4.1%	-0.1% 0.0% -0.3% 0.0% 0.2%	0.9% 1.9% 4.0% 2.3% 3.5% 1.1% 3.2% 4.3%	5.4% 5.2% 8.7% 7.5% 4.8%	11.7% 12.3% 12.8% 12.7% 12.6%



Other Subsections Incumbent Compensation Increases National by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
01(c)(01)—Government	Instrume	ntality						
\$500 thousand or less								
CEO/Executive Director								
	F	5	4.2%			1.5%		
Between \$1 million and \$5 million	on							
CEO/Executive Director								
	М	7	6.8%			7.0%		
	F M	139 179	3.2% 0.5%	-3.3% -9.2%	0.0% -2.0%	2.6%	6.4%	11.6%
Top Administrative Position	U	16	6.4%	-9.276	0.5%	0.0% 4.5%	4.2% 11.1%	10.3%
Top Administrative Position		16 8	6.4% 3.0%	-9.276		4.5% 2.6%		10.3%
	U	16	6.4%	-9.276		4.5%		10.3%
Top Administrative Position Top Finance Position	U F M	16 8 6	6.4% 3.0% 0.0%	-9.276	0.5%	4.5% 2.6% 0.0%	11.1%	10.3%
	U F M F	16 8 6	6.4% 3.0% 0.0% 5.6%	-9.276		4.5% 2.6% 0.0% 7.9%		10.3%
Top Finance Position	U F M F M	16 8 6	6.4% 3.0% 0.0%	-9.270	0.5%	4.5% 2.6% 0.0%	11.1%	10.3%
Top Finance Position Between \$500 thousand and \$1	U F M F M	16 8 6	6.4% 3.0% 0.0% 5.6%	-9.270	0.5%	4.5% 2.6% 0.0% 7.9%	11.1%	10.3%
Top Finance Position	U F M F M	16 8 6 14 9	6.4% 3.0% 0.0% 5.6% 2.0%		0.5%	4.5% 2.6% 0.0% 7.9% 0.0%	9.6%	
Top Finance Position Between \$500 thousand and \$1	U F M F M million	16 8 6 14 9	6.4% 3.0% 0.0% 5.6% 2.0%	-2.0%	0.5% 0.3%	4.5% 2.6% 0.0% 7.9% 0.0%	9.6% 9.5%	10.3% 17.9% 10.6%
Top Finance Position Between \$500 thousand and \$1	U F M F M	16 8 6 14 9	6.4% 3.0% 0.0% 5.6% 2.0%		0.5%	4.5% 2.6% 0.0% 7.9% 0.0% 2.8% 2.2%	9.6%	
Top Finance Position Between \$500 thousand and \$1	U F M F M million	16 8 6 14 9	6.4% 3.0% 0.0% 5.6% 2.0% 5.0% 2.7%	-2.0%	0.5% 0.3%	4.5% 2.6% 0.0% 7.9% 0.0%	9.6% 9.5%	17.9%



All Organizations Incumbent Compensation Increases State by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
\$250 thousand or less							
CEO/Executive Director	177	1.7%	-9.3%	-2.0%	0.8%	7.3%	13.8%
Top Administrative Position	5	-2.0%			0.0%		
Top Finance Position	6	-0.1%			0.0%		
Between \$250 thousand and \$500 thousand							
CEO/Executive Director	147	2.9%	-3.7%	0.0%	2.2%	7.0%	11.0%
Top Finance Position	5	1.1%			0.2%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	118	1.8%	-3.7%	0.0%	1.1%	4.3%	8.3%
Top Business Position	9	1.8%			-0.6%		
Top Finance Position	6	7.7%			5.0%		
Between \$1 million and \$2.5 million							
CEO/Executive Director	154	2.8%	-5.5%	-0.2%	2.3%	7.1%	12.6%
Top Administrative Position	14	1.7%		0.4%	3.2%	5.7%	
Top Business Position	6	4.2%			1.8%		
Top Finance Position	12	1.3%		-4.2%	1.9%	3.9%	
Top Operations Position	6	-3.1%			1.4%		
Between \$2.5 million and \$5 million							
CEO/Executive Director	65	2.8%	-6.1%	-0.2%	2.6%	6.8%	14.1%
Top Finance Position	13	4.1%		-0.2%	3.9%	11.9%	
Top Operations Position	7	8.2%			8.8%		
Between \$5 million and \$10 million							
CEO/Executive Director	56	2.5%	-5.9%	0.0%	2.9%	4.7%	10.6%
Top Administrative Position	6	-0.4%			-3.0%		
Top Finance Position	18	4.0%		0.2%	3.1%	8.2%	
Top Operations Position	9	5.1%			3.5%		



All Organizations Incumbent Compensation Increases State by Budget Size and Gender

	Gender	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
bama								
\$500 thousand or less								
CEO/Executive Director								
	F	168	3.1%	-5.7%	0.0%	2.7%	7.4%	14.7%
	M	144	1.0%	-10.2%	-1.8%	0.0%	6.9%	10.6%
	U	12	5.2%		0.0%	5.7%	7.4%	
Top Finance Position								
	F	6	-0.1%			0.1%		
	M	5	1.1%			0.0%		
Between \$500 thousand an	nd \$1 million							
CEO/Executive Director								
	F	50	2.3%	-3.5%	0.0%	1.6%	4.2%	8.8%
	M	61	2.2%	-2.8%	0.0%	0.3%	4.6%	8.2%
	U	7	-4.3%			0.0%		
Top Business Position								
	M	7	1.7%			-0.6%		
Between \$1 million and \$5	million							
CEO/Executive Director								
	F	86	3.6%	-4.7%	0.0%	3.6%	6.8%	12.5%
	M	127	2.2%	-6.6%	-0.2%	1.6%	6.6%	12.5%
	U	6	4.7%			4.6%		
Top Administrative Position	า							
	F	7	1.2%			1.4%		
	M	8	2.7%			4.8%		
Top Business Position								
	M	6	4.2%			1.8%		



501(c)(3) Organizations Incumbent Compensation Increases State by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Animal-Related							
\$500 thousand or less							
CEO/Executive Director	5	4.2%			3.0%		
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	8.1%			4.4%		
Arts, Culture, and Humanities							
\$500 thousand or less							
CEO/Executive Director	16	-0.3%		-2.3%	0.0%	3.6%	
Between \$1 million and \$5 million							
CEO/Executive Director	9	-0.5%			0.4%		
Civil Rights, Social Action, Advocacy							
\$500 thousand or less							
CEO/Executive Director	7	1.5%			0.3%		
Community Improvement, Capacity Building							
\$500 thousand or less							
CEO/Executive Director	11	-1.1%		-2.1%	3.6%	4.1%	
Crime, Legal-Related							
\$500 thousand or less							
CEO/Executive Director	13	5.3%		0.8%	6.8%	8.0%	
Between \$500 thousand and \$1 million							
CEO/Executive Director	5	1.7%			2.4%		



501(c)(3) Organizations Incumbent Compensation Increases State by NTEE Decile Group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
Animal-Related: Animal Protection & Welfare							
CEO/Executive Director	9	5.5%			2.8%		
Arts, Culture, and Humanities: Arts & Culture							
CEO/Executive Director	5	-0.6%			-0.3%		
Arts, Culture, and Humanities: Museums							
CEO/Executive Director	8	-2.2%			1.5%		
Arts, Culture, and Humanities: Performing Arts							
CEO/Executive Director	6	-1.3%			0.1%		
Arts, Culture, and Humanities: Service and Other							
CEO/Executive Director	5	0.2%			0.0%		
Community Improvement, Capacity Building: Com	munity & N	Neighborhoo	d Development				
CEO/Executive Director	7	5.1%			4.0%		
Crime, Legal-Related: Protection Against Abuse							
CEO/Executive Director	9	5.2%			3.1%		
Diseases, Disorders, Medical Disciplines: Disease	es of Specif	fic Organs					
CEO/Executive Director	5	-2.2%			-1.3%		
Educational Institutions and Related Activities: E	ducation N	I.E.C.					
CEO/Executive Director	5	5.2%			2.0%		



Other Subsections Incumbent Compensation Increases State by Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Alabama							
501(c)(04)—Civic Leagues, Social Welfare Organi	izations, and	l Local Asso	ciations of Employe	ees			
Between \$1 million and \$5 million							
CEO/Executive Director	5	-0.1%			0.0%		
501(c)(05)—Labor, Agricultural, and Horticultura	al Organizatio	ons					
Between \$500 thousand and \$1 million							
Top Business Position	9	1.8%			-0.6%		
Between \$1 million and \$5 million							
CEO/Executive Director	8	2.8%			2.0%		
Top Business Position	5	5.9%			2.8%		
501(c)(06)—Business Leagues, Chambers of Con	nmerce, Rea	l Estate Boa	rds, Etc.				
\$500 thousand or less							
CEO/Executive Director	51	3.4%	-1.7%	0.0%	2.0%	6.7%	12.3%
Between \$500 thousand and \$1 million							
CEO/Executive Director	21	2.1%	-4.1%	0.0%	2.9%	4.2%	7.0%
Between \$1 million and \$5 million							
CEO/Executive Director	28	3.4%	-5.5%	1.6%	4.1%	7.4%	9.2%
Greater than \$5 million							
CEO/Executive Director	5	6.8%			4.3%		
501(c)(12)—Benevolent Life Insurance Associati	ons, Mutual	Ditch or Irrig	gation Companies				
Greater than \$5 million							
CEO/Executive Director	18	4.2%		1.9%	4.1%	7.2%	
Top Administrative Position	10	4.7%		1.9%	3.6%	4.7%	
Top Finance Position	10						



501(c)(3) Organizations Incumbent Compensation Increases MSA by NTEE Major Group and Budget Size

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Arts, Culture, and Humanities							
\$500 thousand or less							
CEO/Executive Director	5	-2.7%			0.0%		
Human Services—Multipurpose and Other							
Between \$1 million and \$5 million							
CEO/Executive Director	6	2.3%			1.7%		
Akron, OH							
Educational Institutions and Related Activities							
Between \$1 million and \$5 million							
CEO/Executive Director	5	3.2%			4.1%		
Greater than \$5 million							
CEO/Executive Director	5	7.1%			3.7%		
Human Services—Multipurpose and Other							
\$500 thousand or less							
CEO/Executive Director	10	1.6%		-0.3%	2.7%	8.5%	
Between \$1 million and \$5 million							
CEO/Executive Director	8	-0.1%			-2.5%		
Greater than \$5 million							
CEO/Executive Director	7	3.3%			5.0%		



501(c)(3) Organizations Incumbent Compensation Increases MSA by NTEE Decile Group

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Abilene, TX							
Religion-Related, Spiritual Development: Christia	nity						
CEO/Executive Director	5	-7.1%			-11.1%		
Akron, OH							
Educational Institutions and Related Activities: E	lementary	& Secondary	y Schools				
CEO/Executive Director	6	7.4%			5.8%		
Top Finance Position	5	5.3%			5.0%		
Human Services—Multipurpose and Other: Cente	ers to Supp	ort the Inde	pendence of Specif	ic Populations			
CEO/Executive Director	6	2.8%			2.8%		
Human Services—Multipurpose and Other: Childr	ren & Youth	Services					
CEO/Executive Director	5	1.1%			0.8%		
Human Services—Multipurpose and Other: Huma	ın Services						
CEO/Executive Director	7	-2.0%			-0.1%		
Albany-Schenectady-Troy, NY							
Community Improvement, Capacity Building: Com	munity & N	Neighborhod	d Development				
CEO/Executive Director	5	5.7%			1.2%		
Educational Institutions and Related Activities: E	ducation N	.E.C.					
CEO/Executive Director	5	0.1%			-0.5%		



Other Subsections Incumbent Compensation Increases MSA by Budget Size

5

6.5%

	Count	Average	10th Percentile	25th Percentile	Median	75th Percentile	90th Percentile
Akron, OH							
501(c)(06)—Business Leagues, Chambers of Co	mmerce, Rea	ıl Estate Boa	ards, Etc.				
\$500 thousand or less							
CEO/Executive Director	7	1.7%			1.7%		
Albany-Schenectady-Troy, NY							
501(c)(05)—Labor, Agricultural, and Horticultura	al Organizati	ons					
Between \$1 million and \$5 million							
Top Business Position	5	8.4%			4.8%		
Greater than \$5 million							
CEO/Executive Director	5	-1.6%			-0.1%		
Top Finance Position	5	-4.3%			-4.1%		
501(c)(06)—Business Leagues, Chambers of Cor	mmerce, Rea	ıl Estate Boa	ards, Etc.				
\$500 thousand or less							
CEO/Executive Director	17	3.8%		1.3%	4.2%	5.5%	
Between \$500 thousand and \$1 million							
CEO/Executive Director	16	3.5%		1.7%	3.4%	5.2%	
Between \$1 million and \$5 million							
CEO/Executive Director	23	2.7%	-6.1%	0.3%	3.0%	5.5%	9.8%
Albuquerque, NM							
501(c)(05)—Labor, Agricultural, and Horticultura	al Organizati	ons					
Between \$1 million and \$5 million							



CEO/Executive Director

6.1%